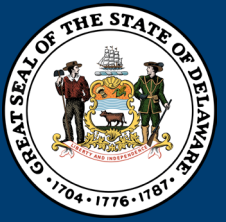




Delaware **DEPARTMENT OF STATE**

*FY 2027
Public Hearing*

November 12, 2025



INTEGRITY

Actions speak louder than words - actions build trust.

We will lead with transparency and accountability to ensure every decision serves the public good.

EFFICIENCY

Government should work smarter, not harder.

We will eliminate waste, streamline services, and prioritize execution over excuses.

COLLABORATION

Lasting change requires teamwork.

We will break down silos, build strong partnerships, and deliver solutions that work.

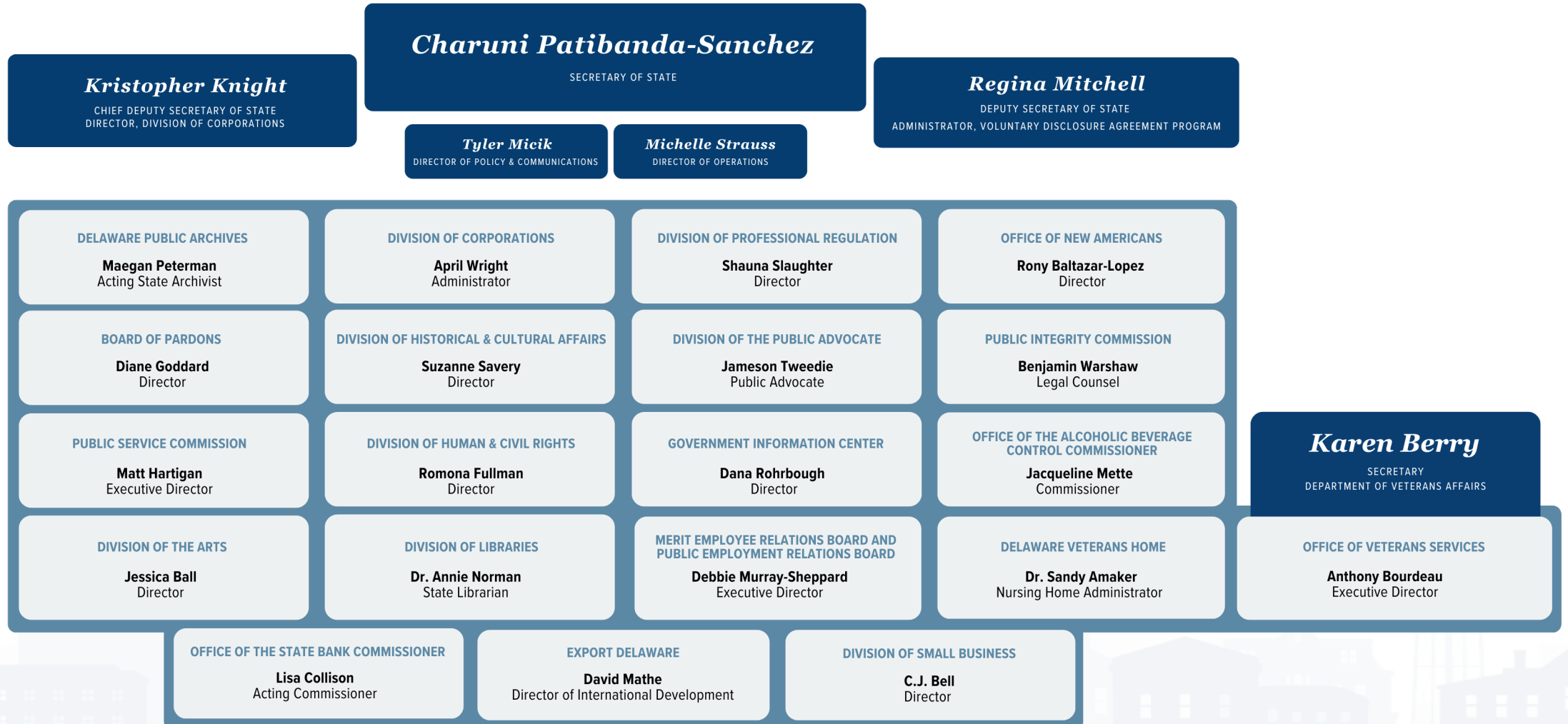




OVERSEE 20+ DIVISIONS THAT WORK TO

- Drive economic development and promote Delaware's economy.
- Preserve Delaware's heritage and share its rich history.
- Support arts, culture, and creative expression.
- Regulate and license to protect public health, safety, and economic welfare.
- Expand access to educational, governmental, and recreational resources.
- Serve and support our nation's veterans.

Meet the Team





2025 Accomplishments

2024 Highlights

2.1M+

Business entities have their legal home in Delaware

289,810+

Corporations, Partnerships, LLCs & Statutory Trusts formed in 2024

66.7%

Fortune 500 companies incorporated in Delaware

81%

U.S. IPOs incorporated in Delaware

SS 1 for Senate Bill 21 passed in 2025

Analysis



**Brandpie
Marketing Surveys**



**UD Institute of
Public Administration**



**Weinberg Center of
Corporate
Governance**



**Case Study:
Delaware as a value
proposition**



**Agentic
AI Sandbox**

EDGE Grants

Encouraging Development, Growth, & Expansion



\$9.15M

Awarded to **127** Delaware Small Businesses since 2019

SSBCI Funding

State Small Business Credit Initiative



\$10.9M

Provided to **24** companies since 2023



Sports Tourism Events



The World Cup

In June, with the final match in New Jersey on July 4th.

NASCAR All-Star Race Weekend

May 15th – May 17th at Dover Motor Speedway

Banana Ball

August 13th – August 15th at Frawley Stadium



Senate Bill 59



Collaboration with the Delaware General Assembly, Delaware's Public Advocate Jameson Tweedie, and the Public Service Commission.

"Business Judgement Rule" to the "Prudence Standard."

HS 1 for HB 50 w/ HA 1 + SA 1 + HA 2



Provides utility assistance to income-eligible residential customers.

HS 2 for HB 116 w/ SA 1



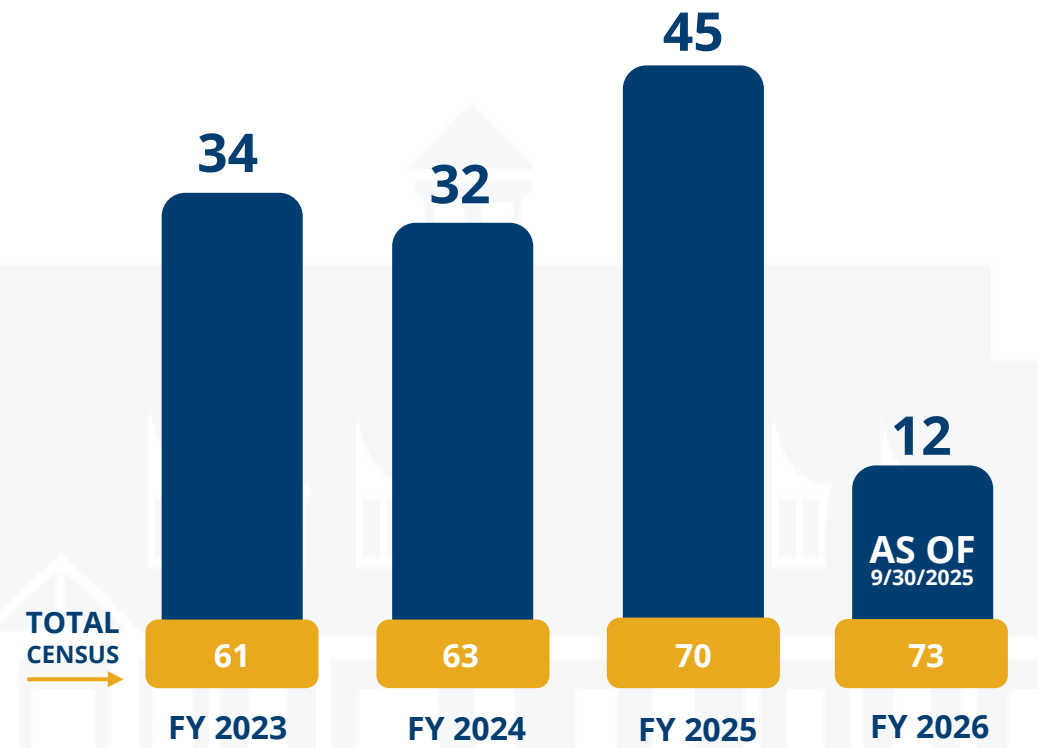
Offers discounted utility rates for low-income residents





DVH Admissions

Per Fiscal Year



FY 2027 Door Openers



GF



Office of New Americans

\$269.4K



***Office of the
Alcoholic Beverage Control Commissioner***

\$134.9K



Department of Veterans Affairs

\$21.3K



FY 2027 ASF Spending Authority Requests



	<u>ASF</u>
Professional Regulation	\$883.9K
Request for Technology Upgrade	\$633.9K
Hearing Officer	\$250.0K
Libraries	\$400.0K
Technology	
Pay Policy Adjustments	\$1.876M
Public Advocate	\$292.0K
Additional Consultant Fees	\$300.0K
Reallocate Energy Budget to Contractual	-\$8.0K
Government Information Center	\$112.4K
One Stop Salesforce Licenses	
Historical & Cultural Affairs	\$464.0K
John Dickinson Plantation Visitor Center	\$144.0K
Fenwick Island Lightkeeper House	\$320.0K

FY 2027 Capital Budget Request



*Maintaining/improving the Delaware Veterans Home
and expanding the Bear & Millsboro Cemeteries*

\$8.8M



*Maintenance on historical and museum locations within the Division of
Historical and Cultural Affairs*

\$2.1M



Fund library projects throughout the State of Delaware

\$4.6M



Programs related to the Division of Small Business

Strategic Fund, Transportation Fund, and Site Readiness Fund (\$22,500,000)

Pass Throughs (\$24,150,000)

\$46.7M

\$62.2M

Performance Measures



	FY 2025 (Actuals)	FY 2026 (Budget)
Number of eBook Checkouts <i>Delaware Division of Libraries</i>	1,315,026	1,380,777
Number of Cases Processed <i>Merit Employee Relations Board/Public Employment Relations Board</i>	74	80
Number of Decisions Issued <i>Merit Employee Relations Board/Public Employment Relations Board</i>	18	20
Voluntary Disclosure Agreements Closed <i>Voluntary Disclosure Agreement Program</i>	113	175
Number of Small Businesses Assisted <i>Delaware Division of Small Business</i>	1,273	2,060
Number of Hearings Held <i>Delaware Division of Professional Regulation</i>	235	250
Number of Social Media Interactions <i>Delaware Public Archives</i>	541,915	550,000
Number of Fair Housing Cases Processed <i>Delaware Division of Human and Civil Rights</i>	80	90



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Delaware Department of State



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